

# Half-Year Results 2024

## HIAG Immobilien Holding AG

Marco Feusi CEO Stefan Hilber CFO

26 August 2024



## Agenda

- 1 Key Highlights
- 2 Financials
- **3** Sustainability
- 4 Site Development
- **5** Transactions
- 6 Market assessment by HIAG
- 7 Outlook

## **Key Highlights**

Strong reporting period with further development progress







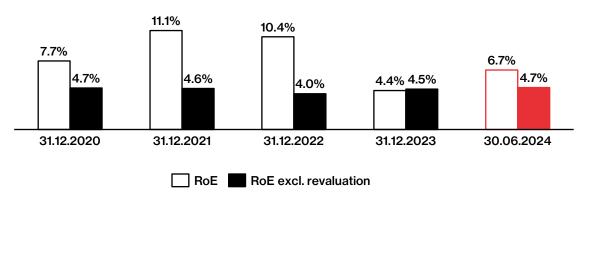
## Financial figures H12024

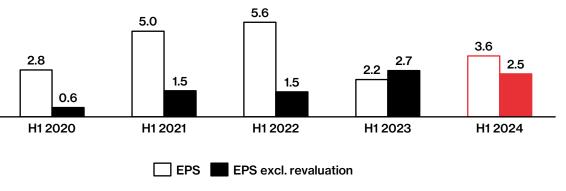
### Net income significantly increased

### **Income Statement**

In CHFm	H1 24	H1 23	∆ CHFm	Δ%
Property income	37.1	35.3	1.9	5.3
Revaluation of properties	11.6	-7.0	18.6	<-100
Income from sale of condominiums	29.0	15.4	13.6	88.1
Profit from sale of investment properties	-0.3	14.3	-14.6	<-100
Other operating income	4.5	4.6	-0.1	-1.6
Total operating income	82.0	62.6	19.4	30.9
Total operating expenses	-36.0	-27.9	-8.1	29.1
EBITDA	46.0	34.7	11.2	32.3
Depreciation and amortisation	-0.3	-0.3	0.0	-1.0
EBIT	45.7	34.5	11.2	32.6
Financial result	-7.5	-5.9	-1.7	28.2
Taxes	-2.0	-6.5	4.5	-69.0
Net income	36.2	22.1	14.0	63.5
EBIT excl. revaluation	34.1	41.5	-7.3	-17.7
Net income excl. revaluation	25.5	27.4	-1.9	-6.9

#### **ROE annualised / EPS**

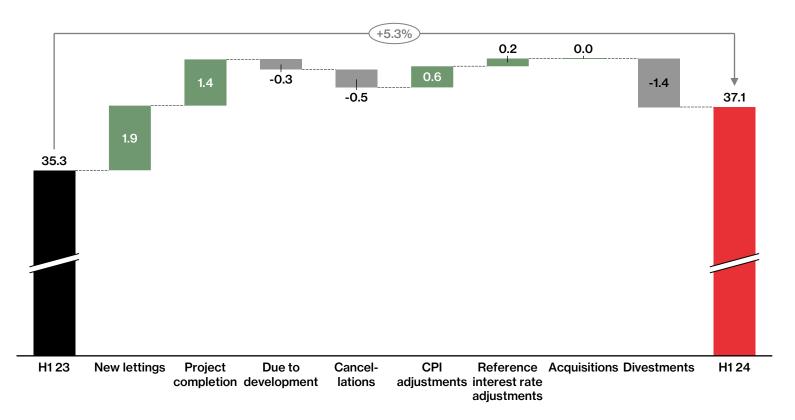




## **Property income**

### Increase by 5.3% mainly due to new lettings and project completions

### Property income bridge (in CHFm)



#### **Main effects**

#### New lettings:

- Smyths Toys AG Dietikon
- Migros Dietikon
- Verein Bachtelen Dornach

#### **Project completions:**

- Chama 1<sup>st</sup> stage Cham
- Librec Biberist
- kessel haus Windisch

#### **Divestments:**

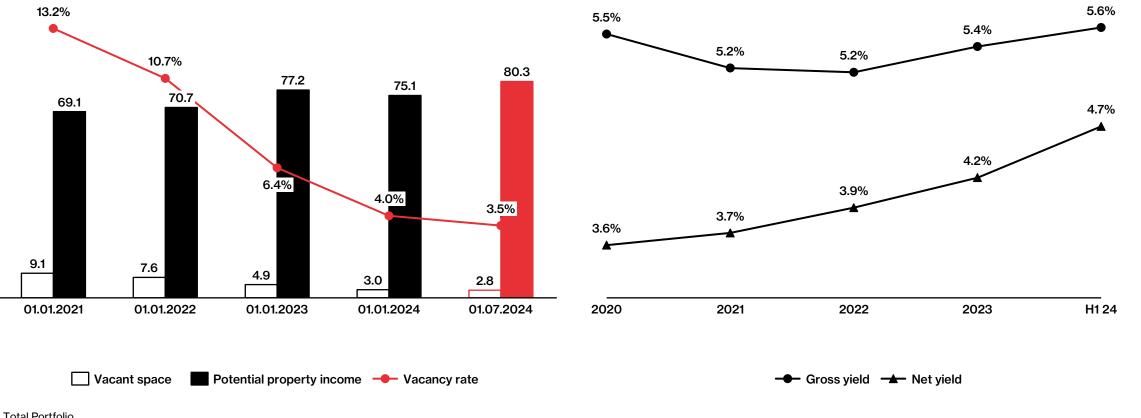
- Lorzenpark Cham (2023)
- Meyrin (2023)
- Klingnau (2023)
- Winterthur Grüze (2023)
- Property income LfL +9.8%

## Vacancy rate / Yields

### Further remarkable vacancy rate decrease by 0.5%p to 3.5%

Vacancy rate / Potential property income (in CHFm)<sup>1</sup>

Yields annualised (in %)<sup>2</sup>



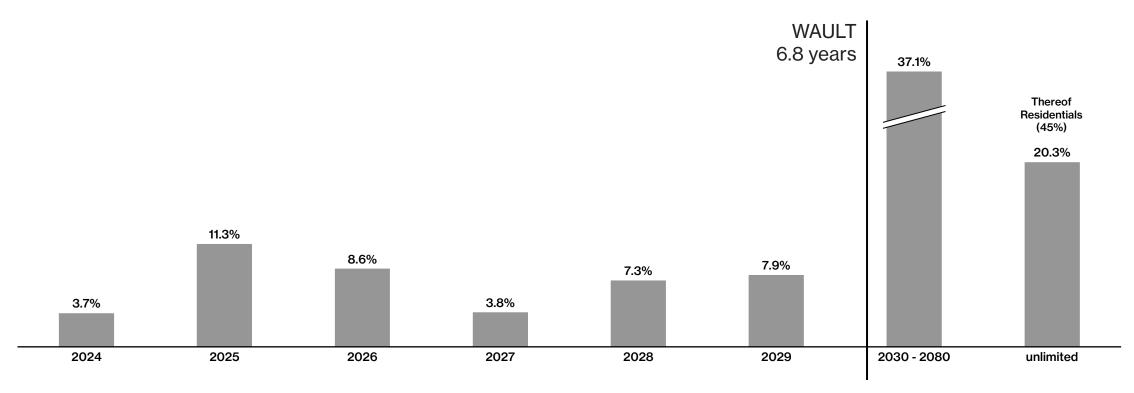
<sup>1</sup> Total Portfolio

<sup>2</sup> Yielding Portfolio

## Tenants: WAULT / Lease expiry profile

### Stable WAULT at almost 7 years

Lease expiries

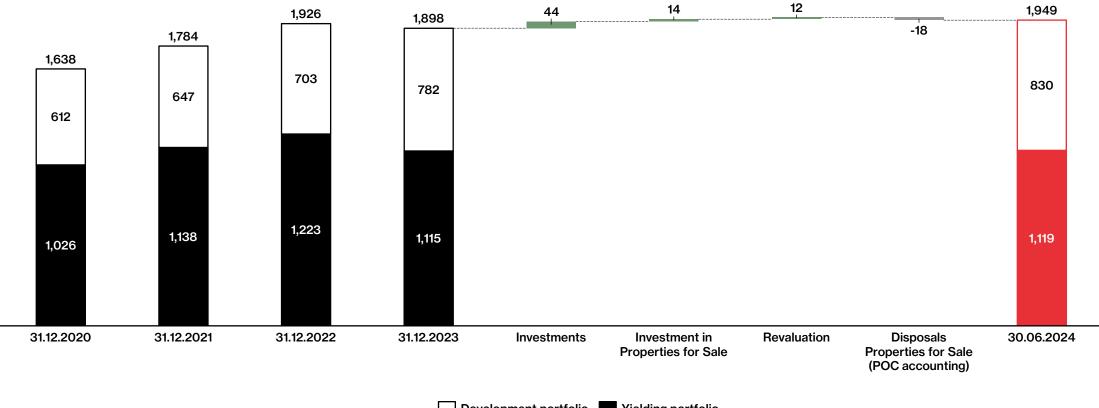


WAULT Top 15 tenants: 8.6 years

## **Portfolio value**

### CHFm c. 300 portfolio growth within 4 years

### Portfolio value bridge (in CHFm)

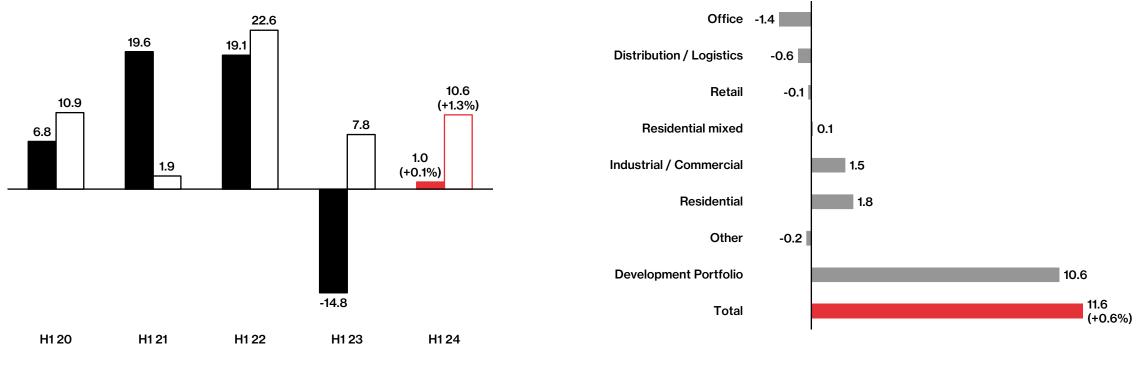


## Revaluations

### **Development progress leads to revaluation gains**

### **Revaluations (in CHFm)**

### Revaluation by type of use (in CHFm)

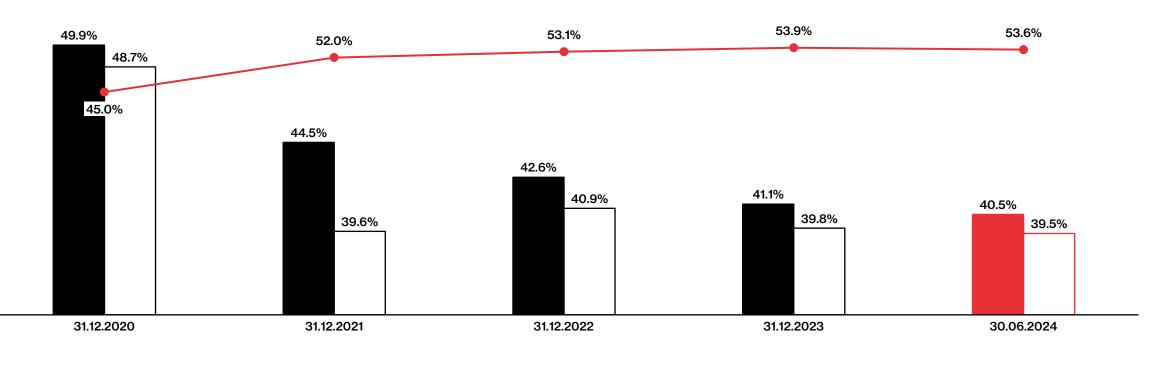


Yielding portfolio Development portfolio

## **Capital Structure**

### Strong balance sheet as foundation for further growth

LTV Ratio / Equity Ratio (in %)



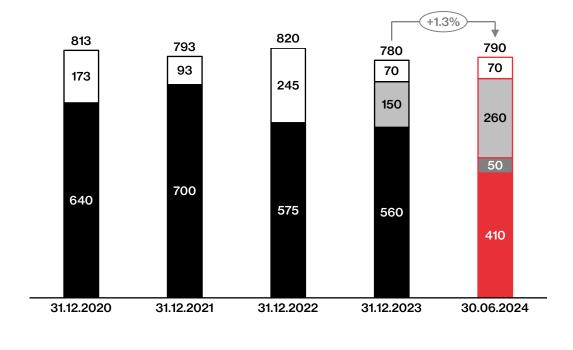
📕 LTV Ratio gross 🛛 🗌 LTV Ratio net 🔶 Equity Ratio

## **Financial liabilities**

### Interest rates increased along market environment

#### **Financial liabilities**

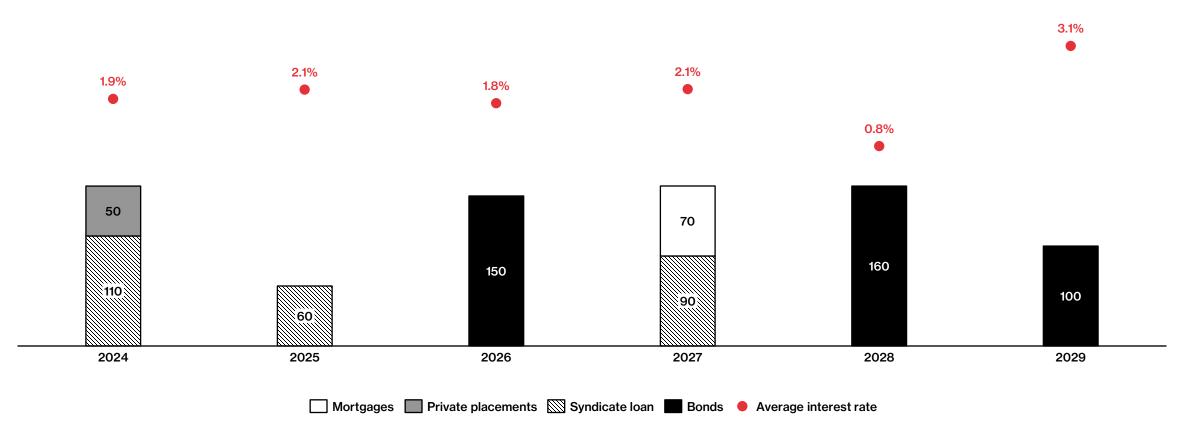
#### Average interest rate, duration



	H1 2024	2023	Δ
Average interest rate	1.7%	1.6%	+0.1 %p
Duration (Interest rate fixation)	2.7 yrs	3.2 yrs	-0.5 yrs
Duration (Capital commitment)	3.5 yrs	3.4 yrs	+0.1 yrs

## **Financial liabilities**

### Revolving credit facility leads to high financing security



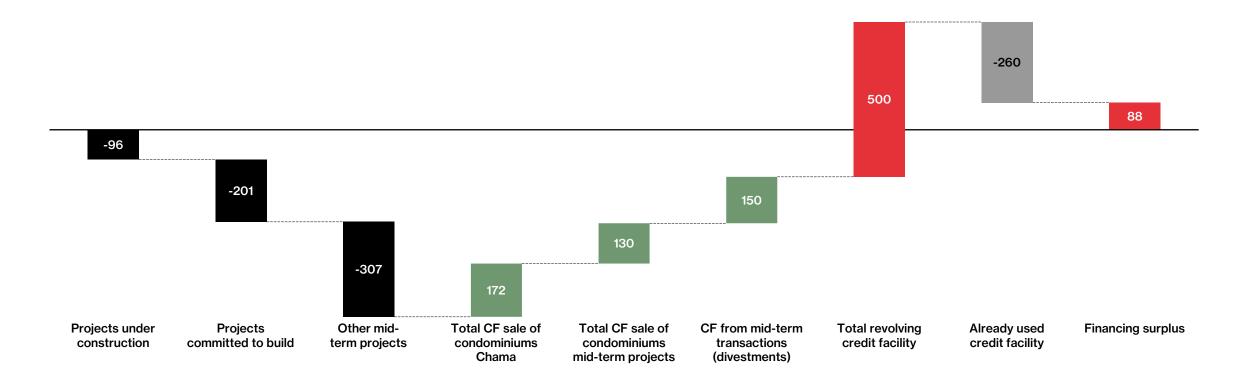
Due dates of financial liabilities and credit line

Focus on a balanced maturity profile due to conservative financing strategy

## **Financing project pipeline**

### Sale of condominiums enlarges financing flexibility

Financing of mid-term pipeline (in CHFm)



## Sustainability

## Sustainability Update

### Goals are being driven forward

### **Project Certification**

### **HIAG Solar**

New construction projects completed with certifications

GEAK building energy certificate: kessel haus: GEAK (A/B/A)

Sustainability certificate: Chama BF N1: prov. SNBS Chama BF N2: prov. SNBS Chama BF N3: prov. SNBS & Minergie Librec: prov. Minergie-Eco Goal achieved: Six-fold increase in the plant capacity of HIAG Solar AG from 1 MWp in 2021 to 6 MWp in 2024

New plants: Librec Biberist: 620 kWp Kleindöttingen: 1170 kWp Total capacity: 6.5 MWp

#### **GHG Reduction**

Preparations for various heating replacement measures

#### **Employee Satisfaction**

We continuously strengthen and develop our corporate culture



Goal: By 2030, at least 30% of the properties in the yielding portfolio will have a sustainability certificate.



Goal: Six-fold increase in the plant capacity of HIAG Solar from 1 MWp in 2021 to 6 MWp in 2024.



Goal: The Scope 1 emissions of the yielding portfolio are reduced by 85% per m<sup>2</sup><sub>ERA</sub> by 2035, based on the 2021 values.



Goal: Improve overall employee satisfaction by the end of 2025, based on the survey conducted in 2023.

## Site Development

## **Projects realised and short-term**

### Successful project completions and good progress on constructions

		2024	5000	2027	Usable area in m²	Market Value (MV) 1.7.2024	Expec. MV after compl.		Remaining investment in CHFm, H2 2024 ff.	developer gain	Est. Rental Value in CHFm		Pre-let Ratio Com- mercial	Duration in	Project status
Projects completed in H1	2024														
Biberist, Papieri, «Librec»	Industrial				7,000	15	15	10	-		0.6		100%	25	Hand-over 01.2024
Windisch, «Kesselhaus»	Resid./com.				1,600	13	13	11	-		0.5				Hand-over 02.2024
Cham, Chama, 1 <sup>st</sup> stage Yielding	Resid./com.				12,400	111	114	64	1		4.1		90%	20	Hand-over 05.2024
Cham, Chama, 1 <sup>st</sup> stage ««Columbus»	Condom.				5,600	at cost	104	40	2		-	104	84% <sup>1</sup>		Hand-over 02.2024 ff.
Total					26,600		245	125	3	250%	5.2	104			
<sup>1</sup> HY 2024 based on proceeds; POC 8	1%, Marketing statu	s 07.	202	4: 889	6										
Projects under constructi	on														
Winterthur, «Fahrwerk»	Industr./logistic				14,600	28	51	33	18		2.3		26%	15	Expec. completion Q2 25
Zürich, Freihofstrasse «Alto»	Resid./com.				13,000	103	208	101	75		6.3		84%	10	Expec. completion Q1 26
Total					27,900	131	259	134	93	35-40%	8.6				



## **Projects short-term**

### High visibility of additional rent and development gains

		2024	2025	2027	Usable area in m²	Market Value (MV) 1.7.2024	Expec. MV after compl.	Total investmen volume in CHFm	Remaining t investment in CHFm, H2 2024 ff.	developer gain	Est. Rental Value in CHFm		Pre-let Ratio Com- mercial	Duration in	Project status
Projects committed to bu	ild														
Hausen/Lupfig, «GTR», 1 <sup>st</sup> stage	Lease hold				12,800	14	19	6	6 4		0.5		100%	60	Expec. building perm. Q4 24, constr. start Q1 25
Hausen/Lupfig, «Oerlikon», 2 <sup>nd</sup> stage	Industr./office				14,600	8	66	55	i 49		3.1		100%	15	Expec. building perm. Q4 24, constr. start Q1 25
Hausen/Lupfig, «Saviva», 3 <sup>rd</sup> stage	Logistic/office				17,900	11	82	65	61		3.6		100%	20	Expec. building perm. Q4 24, constr. start Q1 25
Cham, Chama, 2 <sup>nd</sup> stage Yielding	Residential				6,900	31	79	43	38		2.6				Constr. start Q3 24
Cham, Chama, 2 <sup>nd</sup> stage Promotion	Condom.				7,900	at cost	138	57	<sup>,</sup> 49		-	138	3		Constr. start Q3 24
Total					60,100	65	383	225	5 201	30-35%	9.8	138	5		









- → By 2027 CHFm c. 18.4 additional rental income and CHFm c. 158 (CHFm 20+138) sales revenue from promotions
- > Capex committed for construction in pipeline HY 2024 to HY 2027 CHFm c. 300, expected development gain CHFm c. 110

## Update selected projects

### Important milestones were achieved

### Centre development «Im Farn» Niederhasli ZH

Residential use development (97% residential)

- c. 200 residential units (flats/condominiums), c. 500 m<sup>2</sup> commercial area
- Public consultation process «Mitwirkungsverfahren» completed
- Est. approval «Gestaltungsplan» end 2024, est. legal validity mid 2025
- Temporary usage on site TCHF c. 740 p.a.
- Earliest construction start Q4 2026
- Capex CHFm c. 113
- Rental value CHFm c. 3.5
- Sales from promotions CHFm c. 75
- Sustainability according «HIAG Sustainable Building Manifesto

### «Gleis Süd» Pratteln BL

Mixed use development (67% residential)

- c. 350 residential units (flats/condominiums), c. 14'000 m<sup>2</sup> commercial area
- Public consultation process «Mitwirkungsverfahren» completed
- Est. approval «Quartierplan» spring 2025, est. legal validity end 2025
- Temporary usage on site TCHF c. 130 p.a.
- Earliest construction start in 2027 1st stage
- Capex CHFm c. 97
- Rental value CHFm c. 2.4
- Sales from promotions CHFm c. 81
- Sustainability according «HIAG Sustainable Building Manifesto





16,700 m<sup>2</sup> land plot Industrial zone 18,100 m<sup>2</sup> usable area





31,500 m<sup>2</sup> land plot Industrial zone 42,800 m<sup>2</sup> usable area





## **Divestments 2024**

### **Expected gross profit > 15%**

#### Notarised divestments to be closed in the 2nd half of the year

Address	Property Type	Portfolio	Expected Closing-Date	Fair value CHFm	Annual rent CHFm p.a.	Gross- Profit
Aathal, Zürichstrasse 1-7	Residential	Yielding	01.10.2024			Ì
Wetzikon, Zürcherstrasse 130 + 131-133	Residential	Yielding	01.10.2024			Ì
Wetzikon, Usterstrasse 128	Residential	Yielding	02.09.2024			Ì
Wetzikon, Usterstrasse 88-104	Residential	Yielding	02.09.2024			$\supset$
Total				15.2	0.6	



## Market assessment by HIAG

## Market assessment by HIAG

### Good market momentum due to lower interest rates

#### **Economic environment**

2014-2023 (p.a.)	Forecast 2024	Forecast 2025	Impact real estate market
+1.8%	+1.2%	+1.6%	$\bigcirc$
+2.3%	+3.6%	+3.6%	$\ominus$
+1.0%	+0.9%	+0.8%	Ø
+1.2%	+1.3%	+2.0%	$\overline{\rightarrow}$
+1.3%	+1.3%	+1.1%	$\bigcirc$
+0.5%	+1.4%	+1.1%	$\ominus$
0.08%	0.45%	n.a.	$\ominus$
	(p.a.) +1.8% +2.3% +1.0% +1.2% +1.3% +0.5%	(p.a.)         2024           +1.8%         +1.2%           +2.3%         +3.6%           +1.0%         +0.9%           +1.2%         +1.3%           +1.3%         +1.3%           +0.5%         +1.4%	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

Status as of July 2024, Sources: BFS, Credit Suisse, KOF, SECO, SNB, UBS, Wüest Partner

#### General

- Estimated economic growth 2024 below average with gradual recovery in 2025
- Actual stable inflation and within the SNB's target range
- Further decline of interest rates and lowest level since 2022
- Market expects further reduction in the SNB policy rate by end 2024 but without impact on long-term interest rates
- General solid real estate market with stable values in yielding portfolios

#### **Real estate segments**

#### Commercial

- Industry / Light industrial: Intact demand, reluctance for large facilities, Swiss industry (PMI-I Index 43.5)
- Logistic / Warehousing: Normalization of demand and prices
- Retail: Further increase in available space (+4%) leads to price pressure: asking rents (YoY -1.6%)
- Office: Slowdown in employment growth in office sector but also in construction activity, falling asking rents (YoY -2%), lettings in CBD stable, other locations with challenges

#### Residential

- Rental housing: Still short supply and strong population growth, increasing asking rents (YoY +6.3%), no short-term trend reversal, construction activity is gaining momentum (New building applications +22% YoY)
- Home ownership: Lively demand due to falling interest rates, price increase +3.5 YoY, positive outlook with slowly rising prices

#### Transactions

- Significantly more active market, more institutional investors back

#### Construction

- Moderate development of construction investments in 2024
- Depending on region increasing overcapacities and visible falling prices



## Outlook 2024

### Promising, particularly in the letting and development business

Business topic	Ambitions	Actions
Portfolio / Asset Management	<ul> <li>Increase collected income by 6% to 7% vs. 2023</li> <li>Vacancy rate YE 2024 &lt;4%</li> </ul>	<ul> <li>Rental income from in H1 completed projects fully effective</li> <li>Consequent CPI and reference interest rate adjustments</li> <li>Active letting and contract renewals</li> </ul>
Site Development	<ul> <li>Positive revaluations due to further progress of larger developments</li> <li>Last condominium sales and handovers in Chama Columbus</li> </ul>	<ul> <li>Executing project pipeline according goals (Capex 2024 CHFm c.100)</li> <li>Continuation of the marketing measures</li> </ul>
Transactions	<ul> <li>Further divestments of non-strategic properties in line with capital recycling strategy</li> </ul>	<ul> <li>Realisation of sales in 2<sup>nd</sup> half-year according divestment program</li> <li>Ongoing sales preparations of selected properties for coming years</li> </ul>
Sustainability	<ul> <li>Implementation of our ambitious sustainability agenda</li> <li>Improve transparency regarding indirect greenhouse gas emissions</li> </ul>	<ul> <li>Certification of ongoing development projects and implementation of various heating replacement measures.</li> <li>Preparation of a complete Scope 3 inventory</li> </ul>
Investor Relations	<ul> <li>Detailed insights into development business</li> <li>Personal exchange with Board of Directors and Management as well as project managers</li> </ul>	<ul> <li>Capital Market Day 2024 on 24 September with property tour of three sites</li> </ul>





## Thank you!

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## **Company Calendar**

24 September 2024 03 March 2025 17 April 2025 18 August 2025

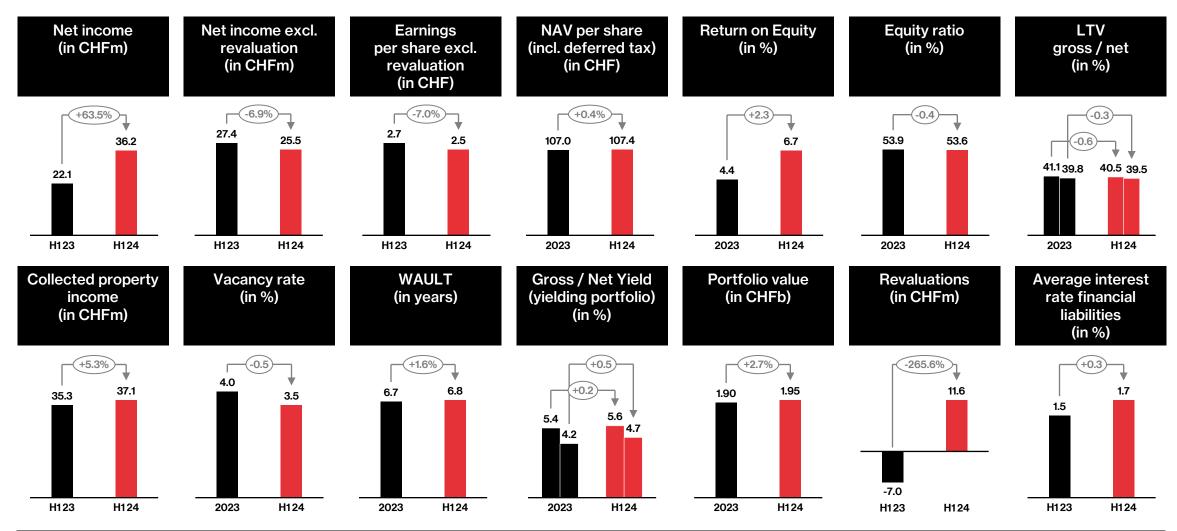
Capital Market Day Publication Annual Report 2024 General Meeting Publication Half-year Report 2025

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## Appendix

## **KPI** Overview

### HY result reflects the strength and the solidity of the business model



## **Portfolio overview**

### **Highly diversified portfolio**

1 Industry/Commercial

2 Office

4 Storage

5 Retail

6 Parking

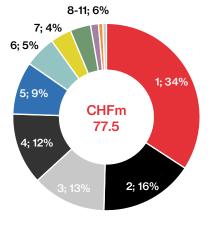
9 Energy

10 Gastronomy

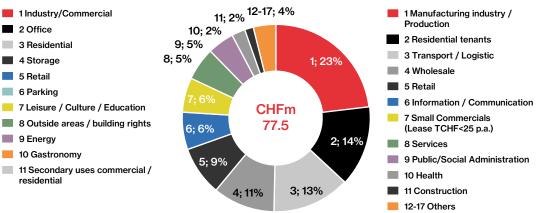
residential

3 Residential

### Actual Annualised income by type of use



#### Actual annualised income by sector



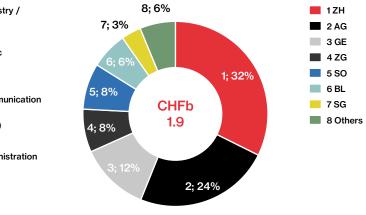
Note: Figures based on 1 July 2024

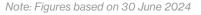
- Focus on Industry, Office, Storage 63%
  - 60% of office space attached to main usages Industry/Light industrial and Storage
- Residential use 13%, share to be >20% by 2028 due to planned projects
- Retail, Leisure/Culture, Gastronomy 13%



- Broad sector mix of tenants
- 47% of tenants (1, 3 and 4) reflect production companies, logistic operators, wholesalers

#### Investment properties by canton



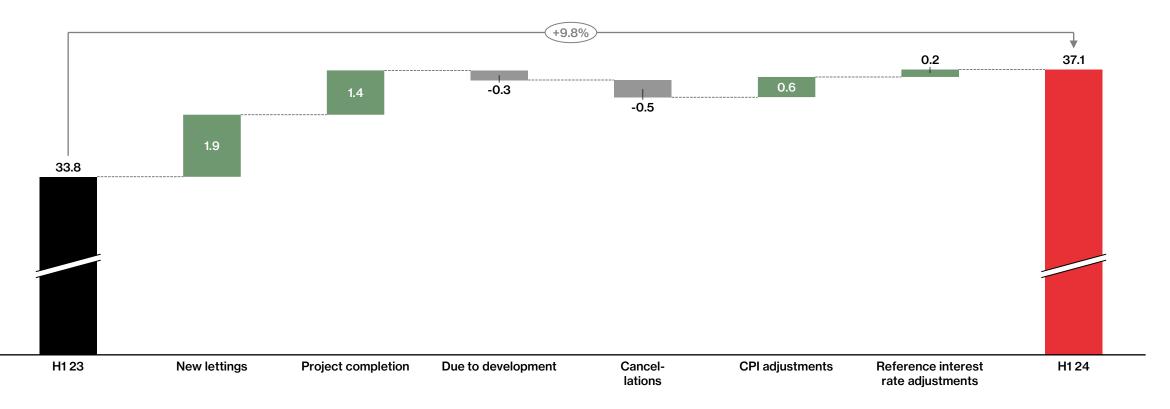


- Portfolio value (excl. Properties for sale) increased to CHFm 1,897
- 41 sites, 111 real estate properties
- Main regions (1 to 4) contribute with 76%

## **Property income like-for-like**

Increase by 9.8% mainly due to new lettings and project completions

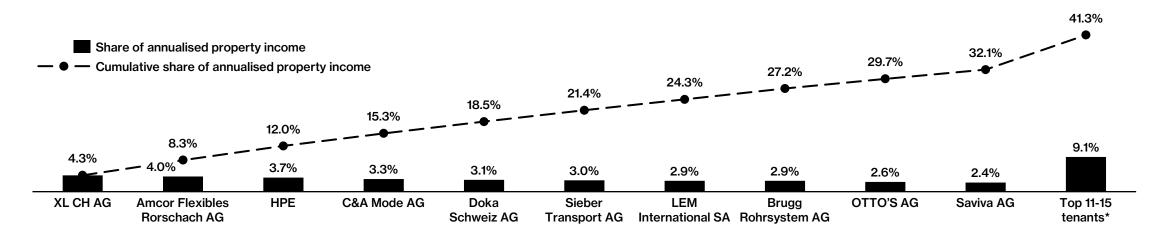
Property income bridge (in CHFm)



## Tenants-Top15

### Strong tenant structure with high credibility

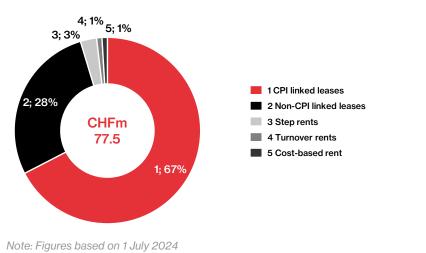
### Top 15 tenants based on annualised property income – 1 July 2024



	Share of annualised property income	Branch	Expiry Year		Share of annualised property income	Branch	Expiry Year
1. XL CH AG	4.3%	Retail	2037	7. LEM International SA	2.9%	Industry	2037
2. Amcor Flexibles Rorschach AG	4.0%	Industry	2036	8. Brugg Rohrsystem AG	2.9%	Industry	2026-2037
3. HPE	3.7%	IT	2028-2032	9. OTTO'S AG	2.6%	Retail	2024-2029
4. C&A Mode AG	3.3%	Logistics	2028	10. Saviva AG	2.4%	Logistics	2031
5. Doka Schweiz AG	3.1%	Industry	2039	1115. tenants*	9.1%		
6. Sieber Transport AG	3.0%	Logistics	2026	*Sulser Logistics AG, HPI, Media Markt Schwei:	z AG, Stiftung FARO, Dachser Spec	lition AG	

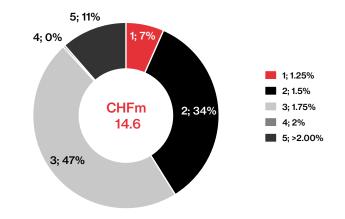
## Inflation and rental income

### Inflation protection through CPI and reference rate linked leases



#### Annualised income by type of lease indexation

Actual reference interest rates



Note: Figures based on 1 July 2024

- 67% leases CPI linked, 97% average indexation level
- 28% leases lease Non-CPI-linked, thereof
  - c. 50% commercial uses and parking (unlimited durations or fixed-term leases with terms <5 years)</li>
  - c. 42% residential
  - c. 8% rest

- 7% of contracts at 1.25%: Adjustments not yet visible at the reporting date, not possible by tenancy law or not made for strategic reasons
- 34% of contracts at 1.50%: Adjustments to 1.75% not yet visible at the reporting date
- Average reference interest rate at 1.8%

## **Discount rates**

### Slightly increased discount rates in line with expectations

#### **Discount rate development**

						5.50%	5.40%	5.30%	5.30%	5.30%
in %	H1 24	2023	2022	2021	2020					
Weighted average discount rate yield portfolio	3.51	3.51	3.34	3.52	3.71					
Weighted average discount rate development portfolio	3.19	3.13	3.04	3.28	3.30	3.55%	3.43%	3.22%	3.33%	3.37% 
Weighted average discount rate total portfolio	3.37	3.33	3.22	3.43	3.55	2.00%	2.00%	<b>2</b> .00%		<b></b>
Weighted average discount rat (2023: 4.62%; +0.04%p)	e total por	tfolio (nom	inal) H1 20	024: 4.669	%	2020	2021	2022	2023	H1 24
							— Highest discoun — Weighted averag		▲ — Lowest disour	nt rate



### Mid-term to long-term

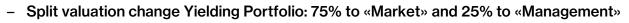
		2025	2026	2027	2028	2029	Usable area in m²	Total investment volume in CHFm	Remaining t investment in CHFm, H2 24 ff.		Value in		Pre-let Ratio Com- mercial	Duration in	Project status
Projects in planning ,	/ in marketing														
Wetzikon, Floos	Commercial, Conversion						6,600	14	13		1.0				Postponed, permission granted, commercialization
Frauenfeld, Walzmühle, 3 <sup>rd</sup> stag	e Residential, Conversion						3,400	25	19		1.0				Permission granted 4.2024, est. constr. start Q2 25
Aathal, Talwis	Retail/residential, New Building						6,400	30	29		1.8				Commercialization
Brunegg, Sulser	Logistic, Extension						7'900	37	37		1.9				Building permission 10.23, commercialization by tenant
Meyrin, Hive 7	Industrial/office, New Building						4,400	19	18		1.1				Rev. building applic. Q3 24, commercialization
Biberist, Papieri, BF Freiraum	Industrial, New Building						14,800	37	32		2.1				Commercialization, building application Q2 25
Wetzikon, 1 <sup>st</sup> stage, BF B/C/D	Condominium, New Building						3,900	25	24		0.1	40			Permission GP 02.24, building application Q1 25
Wetzikon, 1 <sup>st</sup> stage, BF E	Residential, New Building						3,700	22	21		1.2				Permission GP 02.24, building application Q1 25
Wetzikon, 2 <sup>nd</sup> stage, BF F	Condominium, New Building						3,000	18	18		-	38			Permission GP 02.24, building application Q4 25
Bussigny, 1 <sup>st</sup> stage	Light industrial, New Building						9,100	26	26		1.6				Commercialization, building application Q3 24
Neuchâtel, 2 <sup>nd</sup> stage	Resid./commerc., New Building						6,500	33	32		1.6				Rev. building applic. Q1 25, commercialization
Meyrin, Hive 6	Data Center, New Building						5,800	25	24		2.7		100%	o 30	Building application Q1 25
Zürich, Kelchweg	Condominium, New Building						2,600	15	15			52			Building application Q1 25
Total							78,100	328	307	25-30%	16.1	130			
Other projects															
Niederhasli, «Im Farn»	Residential, New Building		_				18,100	113	112		3.5	75			Expec. permission GP Q2 25
Pratteln, «Gleis Süd» 1 <sup>st</sup> stage	Resid./commerc., New Building						9,300	53	53		2.4				Expec. permission QP Q4 25
Pratteln, «Gleis Süd» 1 <sup>st</sup> stage	Condominium, New Building						6,800	44	43			81			Expec. permission QP Q4 25
Various development potentials							~516,000	~2,250	~2,240		~110	~520	)		

## **Development Performance**

### Outperforming in average during the last years

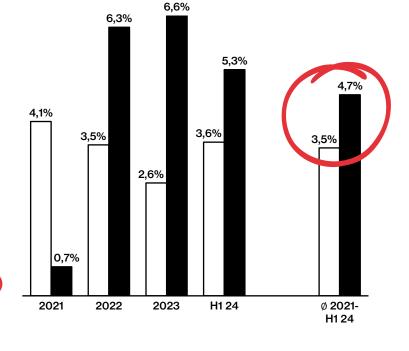
### Segments since 2021 without valuation change from market

	20	21	20	22	20	23	H1 2024		
In CHFm	Yielding	Develop.	Yielding	Develop.	Yielding	Develop.	Yielding	Develop.	
Reported EBITDA	74.4	19.9	59.1	54.6	17.5	42.5	24.4	24.8	
Valuation change total	33.5	16.4	15.7	46.7	-27.4	25.4	1.0	10.6	
Valuation change «Market»	25.1	15.0	11.8	6.7	-20.5	-11.8	0.8	0.5	
in %	2.4%	2.4%	1.0%	1.0%	-1.7%	-1.7%	0.1%	0.1%	
Valuation Change «Management»	8.4	1.5	3.9	40.0	-6.8	37.2	0.3	10.0	
Adjusted EBITDA	49.3	4.9	47.3	47.9	38.0	54.3	23.7	24.2	
Tax normalised (15%)	-7.4	-0.7	-7.1	-7.2	-5.7	-8.1	-3.6	-3.6	
Adjusted Net income	41.9	4.2	40.2	40.7	32.3	46.2	20.1	20.6	
Fair value Portfolio as at 1.1.	1,026	612	1,138	647	1,223	703	1,115	782	
ROIC (annualised)	4.1%	0.7%	3.5%	6.3%	2.6%	6.6%	3.6%	5.3%	



- Valuation change «Market» Development Portfolio analogue Yielding Portfolio in %
- Normalised tax rate of 15%

The promising development projects will continue to generate excess returns for the benefit of the entire company



🗌 Yielding 📕 Development

## NAV per share

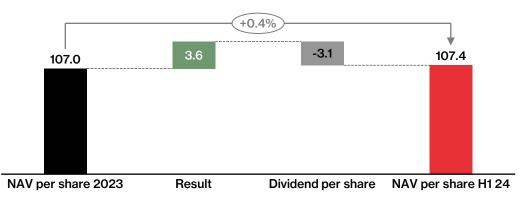
### **Increasing NAV in the last 5 years**

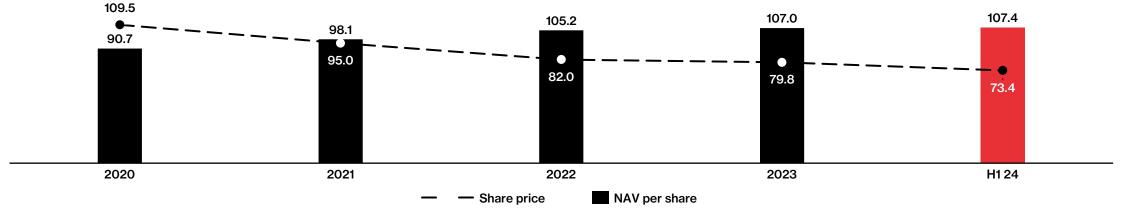
## 115.2 3.8 -3.1 115.8 NAV per share 2023 Result Dividend per share NAV per share H1 24

### NAV per share excl. deferred tax (in CHF)

NAV vs. share price – as at 30 June 2024

### NAV per share incl. deferred tax (in CHF)





## Share price performance

### **Overview**

### Development of share price performance – 30 June 2024



Share price (in CHF)	H1 2024	2023
High	81.40	85.60
Low	69.40	73.40
End of period	73.40	79.80

#### Market capitalisation (in CHFm)

High	822.28	865.27
Low	701.06	741.95
End of period	741.46	806.64

#### Number of shares

Issued shares	10,119,600	10,119,600
Treasury shares	17,904	11,350
Outstanding shares	10,101,696	10,108,250

#### Key figures per share (in CHF)

EPS per share	3.58	4.65
NAV / share (excl. deferred tax)	115.82	115.16
NAV / share (incl. deferred tax)	107.42	106.96

## **Company information**

## Investment Case HIAG

### Why to invest?

### **Financing & Risk**

- Solid balance sheet structure throughout internal planning period with high equity ratio (>50%) and low LTV (<45%)</li>
- Financial flexibility Access to several private & public financing sources
- Strong risk management in place
- Total contractor agreements lead to a high level of cost certainty
- Development gains as counterpart to negative market valuations
- Syndicated credit line leads to even more financing certainty with less mortgages what is crucial for better credit ratings

### Status quo & Potential

- Diversified mixed use real estate portfolio of CHFb 1.9 with rental income of approximately CHFm 70 p.a.
- Low vacancy rate <4.0%</li>
- WAULT of 6.8 years (longer than committed credit line)
- Strong project pipeline with a high stake of residential use
- Projects under construction with approximately CHFm 2 p.a. additional rental income by the end of 2024 and approximately CHFm 10 p.a. additional rental income by the end of 2026
- Interesting income source with capital recycling strategy through divestments and promotions

#### **Organisation & Experience**

- Strong in house real estate development know-how with proven track record
- In house property and asset management leads to higher tenant satisfaction, lower property costs and higher property quality
- Lean processes and open communication throughout the company leads to short decision making timelines
- Strong committed family as anchor investor with the advantages of a public listed company

## HIAG «at a Glance»

### Long-term view to realise profitable growth based on solid financing

Long-term oriented business view



Long-term Real Estate business supported by the sustainable thinking family anchor shareholder

### Strong market positioning



Diversified Portfolio for challenging market environment in terms of segments, tenant structure and strategic locations

### Performance / Finance structure



Enormous value increase and growth potential in promising segments



Successful, profitable growth path with focus on core real estate business



Strong focus on sustainability agenda and energy production from renewable resources



Solid capital structure, stable cash flows as well as attractive/reasonable dividend payments



Proven and resilient business model with profit contributions by all business segments



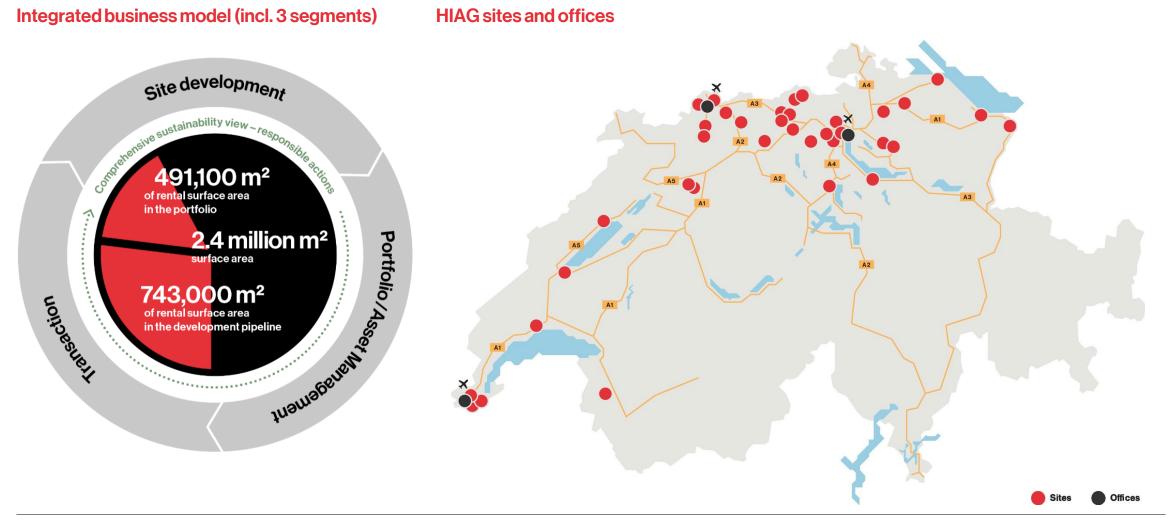
70+ real estate experts from BoD to site managers



Forward-looking and flexibly adjustable investments, cash flows through capital recycling

## Integrated Business Model / Sites and offices

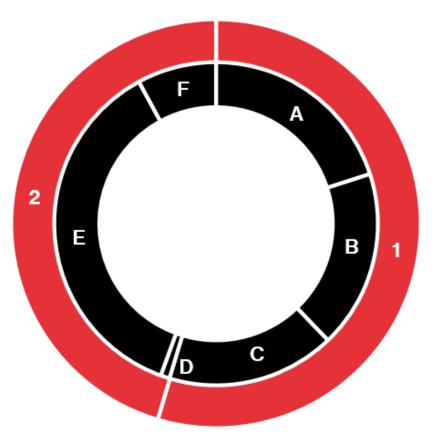
### At a glance



## Shareholder structure

### No significant change of shareholder structure

### Shareholder structure - 30 June 2024



Major shareholders	H1 2024	2023
1 Anchor shareholders	54.6%	54.6%
2 Free Float	45.4%	45.4%

#### Shareholder structure

A SFAG Holding AG	20.0%	20.0%
B Grisgros Beteiligungs AG	17.8%	17.8%
C BraCHe Beteiligungs AG	16.8%	16.8%
D Management	0.9%	1.0%
E Other Switzerland	36.5%	33.6%
F Other	7.9%	10.9%

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